Foundations of Music Business
MUS 6XXX - Spring Semester
Credits: 3
Class Periods: TBA
Location: TBA
Academic Term: Spring Semester

Instructor:
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jruiz@arts.ufl.edu
(352) 273 - 3707
Office Hours: TBA

Course Description
This course is intended (1) to foster a comprehensive and chronological understanding of major facets of the music business, and (2) to observe how rapid changes in the global music industry challenge music professionals and music business organizations to become more entrepreneurial in their planning and practice.

Course Pre-Requisites / Co-Requisites
The course is intended for graduate students in music. Non-music majors may enroll with permission of the instructor.

Course Objectives. Students will:

• learn about the chronological development of the music business in the U.S.A.
• learn about the preeminence of the profit-motive for the owners of music publishing and recording companies and how the pursuit of profit affects the nature of the music business.
• learn about legal aspects of music recording and distribution with an emphasis upon publishing, copyright, digital distributions, licensing, and file sharing.
• examine the process by which recording artists are signed, recorded, distributed, and promoted by their respective labels.
• develop a comprehensive and intercultural understanding and preparation for career entry into music business corporations within the United States and abroad.
• engage in opportunities for directed observation and experiences in varying aspects of live and recorded music production.
• learn the functions of various occupational roles within the subfields of the music industry including radio roles, artist management roles, booking agencies, television music roles, touring roles, and so forth.

Materials and Supply Fees
A Canvas course site has been established for use in these courses. To access it use a World Wide Web browser and open the following URL: https://ufl.instructure.com/

Required Textbooks and Software
Music Business Handbook and Career Guide
David and Timothy Baskerville
Print ISBN: 9781544341200, 1544341202
eText ISBN: 9781544341194, 1544341199
Additionally, course notes developed by the instructor will be provided.

**Recommended Materials**

*The Savvy Musician: Building a Career, Earning a Living, and Making a Difference*
David Cutler  
2009 1st edition  
Print ISBN: 9780982307502

*All You Need To Know About The Music Business*
Donald S. Passman  
2015. 9th edition  
Print ISBN: 9781501104893

**Course Delivery:**

The course meets twice per week. Class time will be dedicated to (1) reviewing the weekly discussions and homework assignments as a class, (2) lectures on the core knowledge of the week’s topic to ensure timely achievement of course objectives, and (3) applying the knowledge through group activities, content creation of products and communicative media, and role-playing interpersonal dialogue that simulates engagement in the music business. Students are encouraged to take notes and ask questions freely. While lectures and discussions emphasize identifying and understanding major course themes, group activities challenge students to synthesize this information and create appropriate projects that are relevant to music business, corporations, and the industry as a whole.

**Course Schedule**

**Week 1:** Chronological Shifts in the Music Business 1.0 versus 2.0) / Chapters 1 and 2  
**Week 2:** Legalities of the Music Business (copyright, licensing, digital distribution, and streaming) / Chapter 3 - 6, and 31  
**Week 3:** Music Publishing, Performance Rights Organizations, and Unions / Chapters 5, 9, 11, and 13 / Quiz #1  
**Week 4:** The Influence of Technological Advancements on the Development of New Musical Genres & Production Methodologies / Chapter 12  
**Week 5:** Record Labels (Major versus Independent; Bureaucratic Structures) / Chapters 10  
**Week 6:** The Single/EP/Album: Conception, Creation, Post-Production Processes & Launching / Selected readings provided by the instructor / Quiz #2  
**Week 7:** Artist Management, Touring, Concert & Event Management Logistics/Planning / Chapters 7, 8, 16 - 18  
**Week 8:** Business Characteristic of Various Performance Venues / Chapter 17 / MIDTERM Projects Due  
**Week 9:** The Business of Music & Radio; Music for Television & Film / Chapters 19 - 21  
**Week 10:** The Influence of Communication Arts on Music Consumption / Chapters 22, 24, and 25  
**Week 11:** Artistic Pioneers & Influencers of the Music Business / Selected readings provided by the instructor / Quiz #3  
**Week 12:** Commercial vs. Art Music Industry Structures, and Global Music Industry Issues / Chapter 20  
**Week 13:** Survey of Research Methods in the Music Industry / Chapter 15  
**Week 14:** Rhetoric of Popular Music / Selected readings provided by the instructor / Quiz #4  
**Week 15:** Research Project due; Graduate Student Presentations  
**Week 16:** FINAL EXAM

**Timeline & Description of Assignments:**

*Weekly Online Discussion* assignments located on Canvas will be due each Sunday by 9:00 pm. The purpose of the discussions is to (1) learn about and relate to your peers' perspectives based on their experience and professional
perspective, (2) refine your perspectives over time to help strengthen your personal enterprise, and (3) uncover opportunities for future collaborations between your peers as each of you have various types of expertise. The discussion postings are based on quality, not quantity (word count). They should be clear, concise, and creative. Your replies to at least three peers' posts for each discussion should be around 3 to 4 sentences. It is important for you to address your peers' viewpoints. The objective of each reply is to relate to each other, and sometimes, to offer a different perspective in a respectful manner.

Homework Assignments/Projects will be located on Canvas under the ‘Assignment’ tab. Some homework assignments will be located within the slides of the module and I will indicate which slides to refer to. Homework assignments can be turned in electronically anytime throughout the week, but no later than 9:00 pm, on the day before our class meeting. Your homework is also to be turned in with a physical copy at the next class meeting for in-class discussion.

Quizzes will be administered at the beginning of class.

Midterm Projects will be submitted on Canvas by 9:00 pm on the Midterm Examination Date (TBD). Midterm projects are the culmination of all homework projects from weeks 1 through 7 in their final forms.

Final Exam will be taken during class on the designated exam day based on the university’s calendar unless otherwise informed by the instructor.

Research Projects will commence in the 8th week of class and students will be provided with detailed instructions and advice for their subject of interest. Research projects will be undertaken throughout the remainder of the semester with regular input from the instructor, and are due in week 15.

“Meet the Music Entrepreneurs” Personal Field Trip & Observation Paper. Students are required to attend a musical entrepreneurial lecture held at a professional recording studio located in Gainesville or the Creative Professional Lecture Series held at the College of The Arts at the University of Florida. There will also be a Q&A session held between the music entrepreneur(s) and students. Afterward, students will be expected to write a report of their experience and how it relates to the content taught in class. (750 words, double-spaced, 12-point font). This assignment will be graded as part of the ‘Homework Set’ and due during the 13th week of the semester.

*** Just for Graduate and Post-Graduate-level students ***

Research Paper on the Business of a Musical Era: Students will conduct a study on the attributes, legalities, artistic postulations, and industry advancements made by a music entrepreneur that influenced the music business and/or popular music genre(s). Students can choose to engage in a qualitative, quantitative (inferential or descriptive statistics), mixed-methods, or meta-synthesis study. The topic of the study should be approved by the instructor before conducting the study. A rubric of guidelines for the study will be provided. Students will submit a 5-8 page paper and give a 20-30 slide presentation on their research. Research Projects will commence in the 8th week of class and students will be provided with detailed instructions and advice for their subject of interest. Research projects will be undertaken throughout the remainder of the semester with regular input from the instructor. The Research Presentation will take place during the 15th week of the semester.

Copyright Paper: Students will write a 500-word paper and present a 10 slide PowerPoint presentation describing a legal issue that occurred with an artist/band’s song, the consequences the artist/band faced, and how the issue affected the music business as a whole. This assignment will be graded as part of the ‘Homework Set.’ This will be included with the other assignments as part of the midterm project and due during the midterm week.

Digital Distribution Project: Students will fill out the entirety of a hypothetical CDBaby album submission and present the process to the class. This assignment will be graded as part of the ‘Homework Set.’ This will be included with the other assignments as part of the midterm project and due during the midterm week.

Philosophy & Historical Aspects of Music Business: Students will write a 500-word paper on their preference for Music Business 1.0 versus 2.0., as well as the advantages and disadvantages of both music industry eras. This assignment will be graded as part of the ‘Homework Set’ and due during the 16th week of the semester.

Interview an Arts Administrator/Advocate (Paper & Report): Students will conduct an interview with an arts administrator/advocate through a semi-structured interview-questionnaire containing four questions provided by the
instructor and give a spoken presentation to the class on the findings of the interview. Students will report on the role of the interviewee’s job, the focus of the radio station, methods for sustaining the business, and the pros and cons’ working in the field of radio in today’s competitive streaming industry. This assignment will be graded as part of the ‘Homework Set’ and due during the 7th week of the semester.

Concert Reports: Students will have to attend two concerts and complete a concert questionnaire provided by the instructor for each concert on the business aspects of the concert (i.e. the musical performance, the merchandise provided after the show, audience engagement, flow and musical selection of the concert, and pre-show aspects). This assignment will be graded as part of the ‘Homework Set.’ The first concert report will be due on the 5th week of the semester. The second concert report will be due during the 13th week of the semester.

Record Label Presentation: Students must present a 6-8 slide PowerPoint presentation on their preference for the major record label model or the independent record label model. Students must also indicate which model is better for at least 10 musical genres and explain their reasoning. This assignment will be graded as part of the ‘Homework Set’ and due during the 5th week of the semester.

Attendance Policy, Class Expectations, and Make-Up Policy

Students will refer to the ‘announcement’ tab on Canvas three times per week to stay informed of all course-related news and assignments. This is critical to minimize e-mail traffic, student questions, lower student anxiety over error questions, and it helps to inform students of concerts they can attend. NOTE: Students often have the same questions that need to be answered when in the online environment. With that in mind, the “Announcements” will be the medium that the instructor uses to communicate all answers to basic questions. In some cases, a student’s question will require a personal response, and in those cases a personal response will be issued to the student.

Evaluation of Grades

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<thead>
<tr>
<th>Assignment</th>
<th>Percentage of Final Grade</th>
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<tbody>
<tr>
<td>Homework Sets (10)</td>
<td>10%</td>
</tr>
<tr>
<td>Quizzes (4)</td>
<td>10%</td>
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<tr>
<td>Midterm Projects</td>
<td>30%</td>
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<tr>
<td>Final Exam</td>
<td>30%</td>
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<tr>
<td>Research Paper</td>
<td>10%</td>
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<tr>
<td>Weekly Online Discussions</td>
<td>5%</td>
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<tr>
<td>Class Participation</td>
<td>5%</td>
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## Participation Rubric

<table>
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<tr>
<th>Criteria</th>
<th>1</th>
<th>2</th>
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<th>4</th>
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<tbody>
<tr>
<td>Preparation</td>
<td>Unprepared for class with assignments, homework, and required class materials (textbook, documenting materials).</td>
<td>Partially prepared for class with assignments, homework, and required class materials (textbook, documenting materials).</td>
<td>Mostly prepared for class with assignments, homework, and required class materials (textbook, documenting materials).</td>
<td>Fully prepared for class with assignments, homework, and required class materials (textbook, documenting materials).</td>
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<tr>
<td>Engagement</td>
<td>Does not participate in class discussions and collaborate with other students in group assignments. Does not complete assignments according to the rubrics provided and does not submit assignments on time. Exhibits a lack of interest in the activities.</td>
<td>Some participation in class discussions and collaborate with other students in group assignments. Does not complete assignments according to the rubrics provided but submit assignments on time. Has many lapses in participation, and has 4 or more incomplete or late assignments.</td>
<td>Active participation in class discussions and collaborate with other students in group assignments. Completes assignments according to the rubrics provided and submits assignments on time throughout the entire class. Has minimal lapses in participation, and has 3 incomplete or late assignments.</td>
<td>Active participation in class discussions and collaborate with other students in group assignments. Completes assignments according to the rubrics provided and submits assignments on time throughout the entire class.</td>
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### Make-ups for Exams or Other Work

In order to remain fair to all students enrolled in this course who are held to the same academic standard, make-ups for any assignment will require written documentation that the student has been excused from school during the time in question. Without this approval we cannot issue a make-up. This includes all requests for permission to grant a make-up for personal issues involving family, work, deaths, hardships, marriages, pregnancies, illnesses, financial problems, etc. We do apologize for this inconvenience, however, in order to be ethically in good standing, this documentation is needed to ensure the accuracy of all claims made.

### Covid Requirements

We will have face-to-face instructional sessions to accomplish the student learning objectives of this course. In response to COVID-19, the following policies and requirements are in place to maintain your learning environment and to enhance the safety of our in-classroom interactions.

- You are required to wear approved face coverings at all times during class and within buildings. Following and enforcing these policies and requirements are all of our responsibility. Failure to do so will lead to a report to the Office of Student Conduct and Conflict Resolution.
- This course has been assigned a physical classroom with enough capacity to maintain physical distancing (6 feet between individuals) requirements. Please utilize designated seats and maintain appropriate spacing between students. Please do not move desks or stations.
- Sanitizing supplies are available in the classroom if you wish to wipe down your desks prior to sitting down and at the end of the class.
- Follow your instructor’s guidance on how to enter and exit the classroom. Practice physical distancing to the extent possible when entering and exiting the classroom.
- If you are experiencing COVID-19 symptoms ([Click here for guidance from the CDC on symptoms of coronavirus](https://www.cdc.gov/coronavirus/2019-ncov/symptoms-testing/symptoms.html)), please use the UF Health screening system and follow the instructions on whether you are able to attend class. [Click here for UF Health guidance on what to do if you have been exposed to or are experiencing Covid-19 symptoms](https://ufhealth.org/coronavirus/what-to-do-if-exposed/).
- Course materials will be provided to you with an excused absence, and you will be given a reasonable amount of time to make up work. [Find more information in the university attendance policies](https://www.ufl.edu/student-affairs/academic-info/attendance-policies).
Recording of Masterclasses and Online Meetings
Our class sessions may be audio visually recorded for students in the class to refer back and for enrolled students who are unable to attend live. Students who participate with their camera engaged or utilize a profile image are agreeing to have their video or image recorded. If you are unwilling to consent to have your profile or video image recorded, be sure to keep your camera off and do not use a profile image. Likewise, students who un-mute during class and participate orally are agreeing to have their voices recorded. If you are not willing to consent to have your voice recorded during class, you will need to keep your mute button activated and communicate exclusively using the "chat" feature, which allows students to type questions and comments live. The chat will not be recorded or shared. As in all courses, unauthorized recording and unauthorized sharing of recorded materials is prohibited.

Resource: UF Grading Policy Website:

Students with disabilities
“Students with disabilities requesting accommodations should first register with the Disability Resource Center (352-392-8565, www.dso.ufl.edu/drc/) by providing appropriate documentation. Once registered, students will receive an accommodation letter which must be presented to the instructor when requesting accommodation. Students with disabilities should follow this procedure as early as possible in the semester.”

Academic Honesty
At the University of Florida every student signed the following statement: “I understand that the University of Florida expects its students to be honest in all their academic work. I agree to adhere to this commitment to academic honesty and understand that my failure to comply with this commitment may result in disciplinary action up to and including expulsion for the University.” The instructor of this course fully endorses this statement and will not tolerate academic dishonesty. Anyone caught cheating or plagiarizing is subject to an automatic E and further disciplinary action. All violations of academic honesty will be referred to the Dean of Students Office for disciplinary action without exception.
http://www.dso.ufl.edu/sccr/honorcodes/conductcode.php

**If you are repeating this course at UF, please be aware that turning in any part of any written assignment that you submitted for this course in the past also constitutes academic misconduct. See “Scope and Violations” under the Honor Code above.

Policy on Sexual Harassment and Sexual Misconduct
It is the policy of the University of Florida to provide an educational and working environment for its students, faculty, and staff that is free from sexual harassment and sexual misconduct. This includes information sent through e-mail. Sexual harassment and sexual misconduct in any form will not be tolerated, and individuals who engage in such conduct will be subject to disciplinary action. The University encourages students, faculty, staff, and visitors to promptly report sexual harassment or sexual misconduct. For more specific information, please see www.aa.ufl.edu/aa/affact/harass (Located in the General Information section of the University Catalog.)

Campus Resources and Health and Wellness
U Matter, We Care: If you or someone you know is in distress, please contact umatter@ufl.edu, 352-392-1575, or visit U Matter, We Care website to refer or report a concern and a team member will reach out to the student in distress.

Counseling and Wellness Center: Visit the Counseling and Wellness Center website or call 352-392-1575 for information on crisis services as well as non-crisis services.

Student Health Care Center: Call 352-392-1161 for 24/7 information to help you find the care you need, or visit the Student Health Care Center website.

University Police Department: Visit UF Police Department website or call 352-392-1111 (or 9-1-1 for emergencies).

UF Health Shands Emergency Room / Trauma Center: For immediate medical care call 352-733-0111 or go to the emergency room at 1515 SW Archer Road,
Gainesville, FL 32608; Visit the UF Health Emergency Room and Trauma Center website.

E-learning technical support: Contact the UF Computing Help Desk at 352-392-4357 or via e-mail at helpdesk@ufl.edu.

Career Connections Center: Reitz Union Suite 1300, 352-392-1601. Career assistance and counseling services.

Library Support: Various ways to receive assistance with respect to using the libraries or finding resources.

Teaching Center: Broward Hall, 352-392-2010 or to make an appointment 352-392-6420. General study skills and tutoring.


Student Complaints On-Campus: Visit the Student Honor Code and Student Conduct Code webpage for more information.

On-Line Students Complaints: View the Distance Learning Student Complaint Process

INSTRUCTOR EVALUATIONS
Students are expected to provide professional and respectful feedback on the quality of instruction in this course by completing course evaluations online via GatorEvals. Guidance on how to give feedback in a professional and respectful manner is available at https://gatorevals.aa.ufl.edu/students/. Students will be notified when the evaluation period opens, and can complete evaluations through the email they receive from GatorEvals, in their Canvas course menu under GatorEvals, or via https://ufl.bluerica.com/ufl/. Summaries of course evaluation results are available to students at https://gatorevals.aa.ufl.edu/public-results/.